CSBG Annual Report

Program Name: Community Services Block Grant

Grantee Name: IN ST Housing and Community Development Authority

Report Name: CSBG Annual Report

Report Period: 10/01/2018 to 09/30/2019

Report Status: Submission Accepted by CO

Report Sections

- 1. Section A Module 1 State Administration
- 2. Section B Statewide Goals and Accomplishments
- 3. Section C CSBG Eligible Entity Update
- 4. Section D Organizational Standards for Eligible Entities
- 5. Section E State Use of Funds
- 6. Section F State Training and Technical Assistance
- 7. Section G State Linkages and Communication
- 8. Section H Monitoring, Corrective Action, and Fiscal Controls
- 9. Section I Results Oriented Management and Accountability (ROMA) System

Section A - Module 1 - State Administration

U.S. Department of Health and Human Services	OMB Clearance No: 0970-0492				
CSBG Annual Report	Expiration Date: 02/28/2023				
	Block Grant (CSBG)				
Annual Report - State	Administration Module				
Note: The reporting timeframes for all information in the administrative of a given calendar year until September 30 of the following calendar yet the Federal Fiscal Year for which the state is submitting data. The Onlin administrative module with information from the appropriate year (year update information in these sections, as necessary.	ne Data Collection (OLDC) system will then auto-populate the				
SECT	ION A				
CSBG LEAD Agency, CSBG Author	ized Official, CSBG Point of Contact				
A1. Confirm and update the following information in relation to the lead Section 676(a) of the CSBG Act.	d agency designated to administer the CSBG in the State, as required by				
A1a. Lead AgencyIndiana Housing and Community Development Authority	y				
A1.b. Cabinet or administrative department of this lead agency					
C Human Services Department					
Social Services Department					
C Governors Office					
Community Affairs Department					
Other, describe					
A1c. Division, bureau, or office of the CSBG authorized officialCommun	uity Programs				
A1d. Authorized official of the lead agency: Instructional note: The authorized official could be the director, secretar under item 1.3). The authorized official is the person indicated as author					
Emily Krauser, Director of Community Programs					
A1e. Street address30 South Meridian, Suite 900					
	A1h. Zip46204				
A1i. Telephone(317) 234-6977 Extension	A1j. Fax(317) 232-2447 A1k. Emailcsbg@ihcda.in.gov				
A11. Lead agency websitewww.ihcda.in.gov					
A.2. Please check additional programs administered by the State CSBG	Lead Agency during the reporting year (FFY)				
Weatherization Assistance Program (WAP)					
Low Income Home Energy Assistance Program (LIHEAP)					
U.S. Department of Agriculture Programs					
Specify					
U.S. Department of Housing and Urban Development (HUD) Prog	rams				
Specify ESG, HOME, CDBG, HOPWA, HCV					
Other, Describe					
If yes, Please list below:					

Section B - Statewide Goals and Accomplishments

U.S. Department of Health and Human Services	OMB Clearance No: 0970-0492			
CSBG Annual Report	Expiration Date: 02/28/202			
Community Services Block Grant (CSBG)				
Annual Report - State Administration Module				

SECTION B Statewide Goals and Accomplishments

B.1. Progress on State Plan Goals:

Describe progress in meeting the State's CSBG-specific goals for State administration of CSBG under this State Plan.

Goals:The goals of IHCDA and the Community Action Network in Indiana are to improve the lives of citizens through efforts to enhance employment, promote education, instruct better income management, improve housing, ensure the availability of emergency services, improve good nutrition, provide linkages to other service providers, promotion of self-sufficiency and improved health. IHCDA spent the previous year researching best practices across the country and plans to compile these best practices for implementation over FY2019 and 2020. Specifically, IHCDA is seeking to provide better assistance to the Community Action Agencies in regards to meeting and exceeding the Organizational Standards (IM138) and State Standards as provided in the Comprehensive Administrative Review (CAR Tool). This assistance would come in various forms, but organizational stability, strategic planning, and revenue diversification will be points of emphasis. Indiana has also been researching best practices in Community Action innovation and plans to assist the network in providing innovative solutions to problems identified in the Community Needs Assessment. As Indiana prepares for the release of new census data, 2019 and 2020 will serve in partnership with the Community Action Agencies and the Indiana Community Action Association, as a period of analysis, reflection and possible alterations to the CSBG allocation formula. In regards to the CSBG allocation formula, Indianas goal over the next two fiscal years is to be prepared, regardless of actual formula changes, for the impact of updated census data to the CSBG approved formula. Finally, IHCDA continues to improve on past ACSI scores. IHCDA has been and will continue working with the Community Action Agencies on areas of improvement in the state oversight of the funding. IHCDA hopes to see an increase in participation in the survey from respondents, as well as an increase in the overall ratings and score. Please see the attached action items that have been taken thus far in response t

All Goals Accomplished

Goals Partially Accomplished

Describe Progress

In 2019, IHCDA partnered with the Indiana Community Action Association to provide trainings related to topics highlighted in the State Plan as being particularly important for Indiana CAAs: revenue diversification, workplace culture, cyber security, problem solving, etc. During monitoring visits, IHCDA staff noticed common issues with strategic plans developed by consultants, so the Monitoring team created a CSBG Strategic Planning Consultants Guide, to help agencies develop Strategic Plans that meet organizational standards. A Governing Board Management Tool was also introduced to help agencies better track their Tripartite Compliance. In terms of innovative solutions, at the end of FFY2019, IHCDA began negotiating with United Way of Central Indiana to lead a series of trainings on Two-Generation approached to service programs in FFY2020. IHCDA staff have also encouraged the CSBG Committee of the Indiana Community Action Agency to begin creating proposals for updates to the funding formula; those proposals are expected to be presented to IHCDA in the spring of 2020. And finally, IHCDA saw a jump in its ACSI scores, due in part to updated communications and monitoring policies, and also to the increased participation of Indiana Eligible Entities..

Not Accomplished

Explain

Note: This information is associated with State Accountability Measure 1Sa(i) and will be used in assessing overall progress in meeting State goals.

B.2. CSBG Eligible Entity Overall Satisfaction Targets:

In the table below, provide the State's most recent target for CSBG Eligible Entity Overall Satisfaction during the performance period (FFY).

Prior Year Target	Most Recent American Customer Survey Index (ACSI) Score	Future Target
0	74	77

Instructional Note:

Because the CSBG State Plan may cover two fiscal years, annual updates related to CSBG Eligible Entity satisfaction should be provided in this annual report. The State's target score will indicate improvement or maintenance of the State's Overall Satisfaction score from the most recent American Customer Survey Index (ACSI) survey of the State's CSBG Eligible Entities. States that did not receive ACSI scores (i.e. States with only a single CSBG Eligible Entity) should not complete Item B.2, but should provide narrative descriptions of other sources of customer feedback and the State's response to that feedback in question B.3. For more information on the ACSI and establishment of targets, see CSBG Information Memorandum #150 Use of the American Customer Satisfaction Index (ACSI) to Improve Network Effectiveness.

B.3. CSBG Eligibility Entity Feedback and Involvement:

How has the State considered feedback from CSBG Eligible Entities, OCS, public hearings, and other sources, and/or customer satisfaction surveys such as the American Customer Satisfaction Index (ACSI)? What actions have been taken as a result of this feedback?

IHCDA staff have made a point to solicit and act on feedback from Eligible Entities and INCAA in multiple ways. After the 2017 ACSI results were made available, IHCDA made an action plan to address the areas where deficiencies were identified. Those updates to policies and procedures continued to take place into 2019, including having the CSBG Committee review and propose updates to the funding formula so they could be more involved in the distribution of funds; having IHCDA staff attend both INCAA Board and Committee meetings to provide updates to agencies on both state and national

issues; and updating training plans based on feedback from eligible entities via surveys and their community action plans. IHCDA staff also presented at the annual state association conference about how the state as a network is or is not meeting organizational or state standards; this was based on feedback from agencies asking for updates on state progress. Work also began on updated monitoring policies, which were published in FY2020; many updates were based on feedback from agencies during previous monitoring rounds.

B.4. State Management Accomplishment:

Describe what you consider to be the top management accomplishment achieved by your State CSBG office during the reporting year (FFY). Provide examples of how administrative or leadership actions led to improvements in efficiency, accountability, or quality of services and strategies.

In 2018 IHCDA started the process to bring all monitoring in-house. In 2019, a Fiscal Monitor was hired full-time to assist with monitoring of CSBG, EAP and Weatherization. This has allowed for better communication within each program and between programs, which has allowed IHCDA staff to better track and respond to trending issues.

B.5. CSBG Eligible Entity Management Accomplishments:

Describe three notable management accomplishments achieved by CSBG Eligible Entities in your state during the reporting year (FFY). Describe how responsible, informed leadership and

effective, efficient processes led to high-quality, accessible, and well-managed services and strategies.

Indiana Community Action Programs took steps to prepare for the future by focusing on staffing and succession planning. PACE established a Management Partnership Program (MPP) that partners new managers with seasoned managers during their first years (1-3) of being in a supervisory role and being on the management team. Each quarter, new managers are assigned a seasoned manager to meet with to gain information on the agency, job duties and supervision styles. After many years of service, several members of Lincoln Hill Development Corporations (LHDC) management team have decided to retire at the end of 2019 or early in 2020. Planning for those pending retirements provided an opportunity to restructure LHDCs organizational chart, promote current employees to fill the vacancies that will be created by those retirements, enhance LHDCs ability to develop new services, and expand Resource Coordination. Community Action of Greater Indianapolis took the opportunity to turn around their organization by focusing on satisfying all the requirements of their Quality Improvement Plan resulting from their 2018 Comprehensive Accounting Review (CAR) from the Indiana State Office. One of the key strategies was hiring a full-time compliance manager to ensure that all requirements of the Board, staff, and community partners are met. Other new hires included the Human Resources (HR) Director, Executive Administrative Assistant, and Fiscal Manager. Managements decision to create or restructure these key positions helped to stabilize and revolutionize the program spending at CAGI in multiple departments.

B.6. Innovative Solutions Highlights:

Provide at least three examples of ways in which a CSBG Eligible Entity addressed a cause or condition of poverty in the community using an innovative or creative approach. Provide the agency name, local partners involved, outcomes, and specific information on how CSBG funds were used to support implementation.

In 2019 Northwest Indiana Community Action (NWICA) partnered with several other local organizations and individuals to organize and present the Reimagine Conference. The objective of the conference is to inspire collaborative initiatives in communities that take a trauma-responsive approach to community development and public health efforts. The conference is designed to deepen participants understanding of the science of trauma and Adverse Childhood Experiences (ACEs) and what it means to be trauma-responsive at home, at work, and in the community. During 2019, TRI-CAP Community Action Agency (TRI-CAP) partnered with the City of Huntingburg and a private developer to create needed workforce housing designed for individuals entering the workforce and establishing their first residence. This 56-unit Wagon Works housing project is part of the community plan to design affordable housing for low-income individuals, as Huntingburg is designated as an opportunity zone with a housing shortage. The partnership between TRI-CAP and Paragus, the housing developer, is structured to generate more sustainable developer fees and service delivery income than previous housing projects. Western Indiana Community Action (WICA) used CSBG funds to support a Medical Assistance program. They found that Prescription assistance is the most needed type of assistance for their clients because no other non-profit organization in their area provides this type of assistance for low-income citizens.

Section C - CSBG Eligible Entity Update

U.S. Department of Health and Human Services				OMB Clearance No: 0970-0492			
CSBG Annual Report					Expiration Date: 0	2/28/2023	
		•	ices Block Gran	•			
	Ann		ate Administrati	ion wodule			
		_	ECTION C				
		CSBG Elig	gible Entity Upda	ate			
year(FFY). Please review a Entity to which the State a	a list of CSBG Eligiba and note any change allocated 90 percent of remainder/discretions	es or updates in this informa of CSBG funds during the r nary funds from the State or	escribed in the CSBG State P ation. This table should inclu reporting period (FFY). The tribes/tribal organizations t	ude every CSBG Eligible e table should not include	C.2. Changes to Eligit List: Did the list of eli- entities under item C. during the reporting (FFY)? If yes, briefly the changes.	igible .1 change period	
C.1a. CSBG Eligible Entity	C.1b. Public or Non Profit	C.1c. Type of Entity (Choose all that apply)	C.1d. Geographical Area Servied by County (Provide all counties)	C.1e. Brief Description of "Other"	C.2a. Yes/No	C.2b. Briefly describe changes	
Area IV Agency on Aging and Community Programs, Inc.	Nonprofit	Community Action Agency (CAA)	Carrol, Clinton, Tippacanoe, White		C Yes O No O Mark for Delete	U	
Area Five Agency on Aging and Community Services, Inc.	Nonprofit	Community Action Agency (CAA)	Cass, Howard, Miami, Tipton, Wabash		C Yes • No C Mark for Delete		
Community Action of Greater Indianapolis, Inc.	Nonprofit	Community Action Agency (CAA)	Boone, Hamilton, Hendericks, Marion		C Yes • No C Mark for Delete		
Community Action of Northeast Indiana, Inc.	Nonprofit	Community Action Agency (CAA)	Allen, DeKalb, LaGrange, Noble, Steuben, Whitley		C Yes O No C Mark for Delete		
Community Action Program of Evansville and Vanderburgh County, Inc.	Nonprofit	Community Action Agency (CAA)	Gibson, Posey, Vanderburg		C Yes O No C Mark for Delete		
Community Action of Southern Indiana, Inc.	Nonprofit	Community Action Agency (CAA)	Clark, Floyd, Harrison		O Yes O No O Mark for Delete		
Community and Family Services, Inc.	Nonprofit	Community Action Agency (CAA)	Adams, Blackford, Huntington, Jay, Randolph, Wells		O Yes O No O Mark for Delete		
Community Action Program, Inc. of Western Indiana	Nonprofit	Community Action Agency (CAA)	Benton, Fountain, Montgomery, Parke, Vermillion, Warren		O Yes O No O Mark for Delete		
Human Services, Inc.	Nonprofit	Community Action Agency (CAA)	Bartholomew, Decatur, Jackson, Johnson, Shelby		O Yes O No O Mark for Delete		
Hoosier Uplands Economic Development Corp.	Nonprofit	Community Action Agency (CAA)	Lawrence, Martin, Orange, Washington		O Yes O No O Mark for Delete		
Interlocal Community Action Program, Inc.	Nonprofit	Community Action Agency (CAA)	Delaware, Fayette, Hancock, Henry, Rush, Wayne		Yes • No Mark for Delete		
Job Source - Central Indiana Community Action Program	Public	Local Government Agency	Grant, Madison		Yes • No Mark for Delete		
Lincoln Hills Development Corporation	Nonprofit	Community Action	Crawford, Perry, Spencer		Yes No		

North Central Community Action Agencies, Inc.	Nonprofit	Community Action Agency (CAA)	LaPorte, Pulaski, Starke		Yes No Mark for Delete	
Northwest Indiana Community Action Corp.	Nonprofit	Community Action Agency (CAA)	Jasper, Lake, Newton, Porter		Yes No Mark for Delete	
Ohio Valley Opportunities Inc.	Nonprofit	Community Action Agency (CAA)	Jefferson, Jennings, Scott		C Yes O No C Mark for Delete	
PACE Community Action Agency, Inc.	Nonprofit	Community Action Agency (CAA)	Daviess, Greene, Knox, Sullivan		C Yes O No C Mark for Delete	
REAL Services, Inc.	Nonprofit	Community Action Agency (CAA)	Elkart, Fulton, Kosciusko, Marshall, St. Joseph		Yes • No Mark for Delete	
South Central Community Action Program, Inc.	Nonprofit	Community Action Agency (CAA)	Brown, Monroe, Morgan, Owen		Yes No Mark for Delete	
Southeastern Indiana Economic Opportunity Corp.	Nonprofit	Community Action Agency (CAA)	Dearborn, Franklin, Ohio, Ripley, Switzerland, Union		Yes No Mark for Delete	
Dubois-Pike-Warrick Economic Opportunity Committee	Nonprofit	Community Action Agency (CAA)	Dubois, Pike, Warrick		Yes No Mark for Delete	
Western Indiana Community Action Agency, Inc.	Nonprofit	Community Action Agency (CAA)	Clay, Putnam, Vigo		Yes No Mark for Delete	
C.3. Total number of CSBG eligible entities:						

Instructional Note:

Limited Purpose Agency refers to a CSBG Eligible Entity that was designated as a limited purpose agency under Title II of the Economic Opportunity Act of 1964 for the fiscal year 1981, that served the general purposes of a community action agency under Title II of the Economic Opportunity Act; did not lose its designation as a limited purpose agency under Title II of the Economic Opportunity Act as a result of failure to comply with that Act and that has not lost its designation as an CSBG Eligible Entity under the CSBG Act.

Instructional Note:

90 Percent funds are the funds a State provides to CSBG Eligible Entities to carry out the purposes of the CSBG Act, as described under section 675C of the CSBG Act. A State must provide "no less than 90 percent" of their CSBG allocation, under Section 675B, to the CSBG Eligible Entities.

Section D - Organizational Standards for Eligible Entities

U.S. Department of Health and Human Services OMB Clearance No: 0970-				MB Clearance No: 0970-0492	
CSBG Annual Report			Expiration Date: 02/28/2023		
Community Services Block Grant (CSBG)					
	Annual Repor	t - State Administi	ration Module		
		SECTION D			
	Organizationa	al Standards for El	igible Entities		
Note:Reference CSBG Infor	rmation Memorandum #138 S	tate Establishment of Organiz	zational Standards for CSBG	Eligible Entities	
D.1. Assessment of Organiza	ntional Standards:				
The CSBG State Plan indica	ted that the State would use t				
0	BG Organizational Standards Co		unizational standards (as describ	ped in IM 138)	
	rnative set of organizational star		1 11 DA 1200		
	ess CSBG Eligible Entities aga		s, as described in IVI 138?		
	ith validation by the State or S				
	validation by the State or State				
	review with State risk analysis	5			
State - authorized third					
Regular, on-site CSBG	monitoring				
Other					
D 1h. Describe the assessmen	nt process as implemented by	the State Please describe any	changes in the assessment n	rocess that occurred since	
Administrative Review (CAR different frequencies and follo interviews with Governing Bo Monitoring reports are distributed informally appealing the report been agreed upon the agency of through the information submassessment, and reviews compagency is designated, IHCDA when appropriate and may have outcomes from the site visit of had other federal, state or locativity sufficient responses. If a detailed guidance to complete D.2. Organizational Standar In the table below, please pr	ovide the percentage of CSBG in the CSBG State Plan is pro	organizational standards, and hadition to review of staff, client leaders. Exit conferences are he om the exit conference. The aged, the agency can formally appeare identified deficiencies. In admandal Plan, which includes a DA to assess the status of the att the end of the entity's first years ing upon the outcome scoring of reviews are conducted as appraises every effort to work with Complete or unacceptable, a letter is conducted, unless opted into	as implemented a Risk Assessmand agency documents, a monical with Executive Directors an encies are given 10 days to respect items contained within the redition to onsite monitoring visit an organizational standard selfagency's administration and majar of service. Follow-up review of the risk assessment and/or if to opriate including reviews of CAAs in the event there are char is sent outlining the unacceptate by the CAA. State-adopted organizational	nent Tool that may result in toring visit includes d/or appropriate staff. ond by either accepting or eport. Once all items have its, agencies are monitored assessment, an annual risk for programs. When a new is including return visits occur there are less favorable AAs with programs that have llenges with responding or able portions and providing	
Target vs. Actual Performance on the Organizational Standards					
Fiscal Year	State CSBG Plan Target	Number of Entities Assessed	Number that Met <u>All</u> (100%) State Standards	Actual Percentage Meeting All (100%) of State Standards	
2019	95	10	0	0.00%	
1,,	ndicate the number of entities ti	Progress Indicators	ges of Organizational Standar	ds	
Note - While the State target Eligible Entities to meet 100 Standards, targets are not se	ts the percent of CSBG % of the Organizational	Number of Entities Assessed	Number that Met between <u>90%</u> and <u>99%</u> of State Standards	Actual Percentage	

80%, and 70% progress indicators.	10	9	90.00%
	Number of Entities Assessed	Number that Met between <u>80%</u> and <u>89%</u> of State Standards	Actual Percentage
	10	1	10.00%
	Number of Entities Assessed	Number that Met between <u>70%</u> and <u>79%</u> of State Standards	Actual Percentage
	10	0	0.00%

Note: This information is associated with State Accountability measures 6Sa.

D.2a. In the space below, please identify the challenges and factors contributing to the difference between the target and actual results provided in the top row of Table D.2. (above)

Agencies lack sufficient operational procedures/systems required to consistently meet the standards. This may be the result of staff turnover or because agencies have not developed the appropriate systems/process with documentation that shows they are meeting standards. For example, a few agencies not having a Board Calendar of Events has resulted in not providing the annual update for the community action plan, Bylaws not being reviewed every two years, etc. Other times required actions are taken but are not documented in Board Minutes, or dates are not included to show that actions were taken within required timelines. Issues such as these make up many of the missed organizational standards, and in the last two years IHCDA has focused a lot on ensuring agencies make the necessary changes to address the issues.

D.2b. Percentage Meeting Organizational Standards by Category.

In the table below, provide the number of eligible entities that met each category of the Organizational Standards. The percentage that met all standards in each category will be automatically calculated and totaled in the bottom row.

Percentage Meeting Organizational Standards by Category

Category	Number of Entities Assessed	Number that Met all Standards in Category	Actual Percentage		
1. Consumer Input and Involvement	10	9	90.00%		
2. Community Engagement	10	10	100.00%		
3. Community Assessment	10	7	70.00%		
4. Organizational Leadership	10	2	20.00%		
5. Board Governance	10	1	10.00%		
6. Strategic Planning	10	6	60.00%		
7. Human Resource Management	10	2	20.00%		
8. Financial Operations & Oversight	10	5	50.00%		
9. Data & Analysis	10	9	90.00%		

D.3. Technical Assistance Plans and Quality Improvement Plans:

In the table below, please provide the number of CSBG Eligible Entities with unmet organizational standards with Technical Assistance Plans (TAPs) or Quality Improvement Plans (QIPs) in place.

Technical Assistance Plans and Quality Improvement Plans

Total Number of CSBG Eligible Entities with unmet organizational standards with Technical Assistance Plans (TAPS) in place	0
Total number of CSBG Eligible Entities with unmet organizational standards with Quality Improvement Plans (QIPS) in place	2

D.3.a. If the State identified CSBG Eligible Entities with unmet organizational standards for which it was determined that TAPs or QIPs would not be appropriate, please provide a narrative explanation below.

Yes □ No

After each monitoring, agencies must create and follow Required Action Plans (RAP) to address deficiencies in both federal and state standards. If the deficiencies are more sever, but not so serious as to qualify for a QIP, the RAP is upgraded to a Modified Qualified Improvement Plan (MQIP). MQIPs and RAPs are used in place of TAPs.

Note: D.3. is associated with State Accountability Measure 6Sb.

QIPs are described in Section 678C(a)(4) of the CSBG Act.

For additional information on corrective action and the circumstances under which a State may establish TAPs and QIPs, see IM-138, Pages 5-6

Section E - State Use of Funds

U.S. Department of Health and Human Services	OMB Clearance No: 0970-049	
CSBG Annual Report	Expiration Date: 02/28/2023	

Community Services Block Grant (CSBG) Annual Report - State Administration Module

SECTION E State Use of Funds

Note: The reporting timeframes for expenditure information is based on the Federal Fiscal Year, which runs from October 1 of a given calendar year until September 30 of the following calendar year. States that operate according to a different fiscal year should analyze actual quarterly obligation of funds and report on obligations made during the time period of the Federal Fiscal Year.

CSBG Eligible Entity Allocation (90 Percent Funds) [Section 675C(a) of the CSBG Act]

E.1. State Distribution Formula:

Did the State institute any changes in the distribution formula for the CSBG Eligible Entities during the reporting period covered by this report?

O Yes

E.1.a If yes please describe any specific changes and describe how the State complied with assurances provided in Question 14 of the CSBG as required under Section C76(b)(8) of the State CBSG Act.

E.2. Planned vs. Actual Allocation:

Using the table below, specify the actual allocation of 90 percent of CSBG funds to CSBG Eligible Entities, as described under Section 675C(a) of the CSBG Act. While the CSBG State Plan allows for either percentages or dollar amounts, this table in the administrative report must be based on actual dollars allocated to each CSBG Eligible Entity during the Federal Fiscal Year (FFY). For each Eligible Entity receiving CSBG funds, provide the Funding Amount allocated to the CSBG Eligible Entity during the FFY.

Planned vs Actual CSBG 90 Percent Funds Actual **CSBG Elgible Entity Funding Amount Funding Amount** Allocations Obligations (Based on State Formula) Area IV Agency on Aging and Community 418,038 0.00% 434,074 482,154 Programs, Inc. Area Five Agency on Aging and 565,150 344,290 0.00% 386,187 Community Services, Inc Community Action of Greater Indianapolis, 1,402,384 1,475,079 1,351,614 0.00% Inc. Community Action of Northeast Indiana, 674,121 694,373 725,761 0.00% Community Action Program of Evansville 362,260 0.00% 351,873 380,342 and Vanderburgh County, Inc. Community Action of Southern Indiana, 292,409 0.00% 304,984 304,984 Community and Family Services, Inc. 291,018 0.00% 355,833 380,928 Community Action Program, Inc. of 347,723 0.00% 298,461 332,792 Western Indiana Human Services, Inc. 407,000 477,766 296,014 0.00% Hoosier Uplands Economic Development 394,495 0.00% 275,236 309,743 Interlocal Community Action Program, Inc. 0.00% 549,327 937,700 264,897 Job Source - Central Indiana Community 534,277 0.00% 312.821 312,821 Action Program Lincoln Hills Development Corporation 164.645 0.00% 173,909 223,677 North Central Community Action Agencies, 257,019 0.00% 269,720 269,720 Inc 0.009 1,097,959 Northwest Indiana Community Action Corp. 845,138 877.065

Obio Vollov Oznantoviti v Iv	200 222	0.000	210 220	227.200
Ohio Valley Opportunities Inc.	208,339	0.00%	219,229	226,298
PACE Community Action Agency, Inc		0.00%	286,541	429,461
REAL Services, Inc. South Central Community Action Prog	738,179 ram, 411,961	0.00%	763,471 427,771	1,059,295
Inc. Southeastern Indiana Economic Opport	unity			
Corp. Dubois-Pike-Warrick Economic	279,157	0.00%	284,716	339,40
Opportunity Committee	183,186	0.00%	193,140	211,25
Western Indiana Community Action Agency, Inc.	305,350	0.00%	319,849	439,71
Total	9,239,927	0.00%	9,587,964	11,493,44
No E.3a. If no, did the State implement property of the State was not able to make the State	procedures to ensure funds we	re made available to in 30 calendar days	c days after OCS distributed the Federal away ide an explanation of the circumstan	and without
a description of planned corrective a Note: Item E.3 is associated with Stat	ctions.			
Administrative Funds [Section 675C	(b)(2) of the CSBG Act]			
	_		ties during the Federal Fiscal Year? 7	
	State Ad	lministrative Funds		
CSBG Sta	ate Plan			
Target from CSBG State Plan 7.6	If entered in the CSBG Star Plan as a percentage, conve and insert your number in dollars based on actual awa amount.	a percentage, convert sert your number in based on actual award		
0	\$520	0,670		\$353,48
E.5. How many State staff positions v	vere funded in whole or in par	t with CSBG funds	in the reporting period (FFY)?	
F	•	Positions Funded		
CSBG Sta	te Plan		Actual Number	
				40.
E.6. How many State Full Time Equi	valents (FTEs) were funded w	ith CSBG funds in t	the reporting period (FFY)?	
		State FTEs		
CSBG State Plan Actual Number				
		0		5
Remainder/Discretionary Funds [Sec	tion 675C(b) of the CSBG Act	i]		
E.7. Describe how the State used rem	ainder/discretionary funds in	the table below		
non-included temperature		more peron		

Instructional Note: While the CSBG State Plan allows for either percentages or dollar amounts, this table in the administrative report must be based on actual dollars obligated to each budget category during the Federal Fiscal Year (FFY). States that do not have remainder/discretionary funds will not complete this item. If a funded activity fits under more than one category in the table, allocate the funds among the categories. For example, if the State provides funds under a contract with the State Community Action Association to provide training and technical assistance to CSBG Eligible Entities and to create a statewide data system, the funds for that contract should be allocated appropriately between Row A and Row C. If an allocation is not possible, the State may allocate the funds to the main category with which the activity is associated.

Note: This information is associated with State Accountability Measures 3Sa.

Planned vs. Actual Use of Remainder/Discretionary Funds

Remainder/Discretionary Funds Uses	Plan	Planned		Brief Description of Services/activities
(See 675C(b)(1) of the CSBG Act)	Planned \$	Planned %	Actual \$	
a. Training/technical assistance to eligible entities	\$200,000.00	0.00%	151,887	General T&TA contract with State Association
b. Coordination of State-operated programs and/or local programs	\$0.00	0.00%	19,026	Support for State Point-in-Time Count
c. Statewide coordination and communication among eligible entities	\$0.00	0.00%	0	NA
d. Analysis of distribution of CSBG funds to determine if targeting greatest need	\$0.00	0.00%	0	NA
e. Asset-building programs	\$0.00	0.00%	0	NA
f. Innovative programs/activites by eligible entities or other neighborhood groups	\$150,000.00	0.00%	0	NA
g. State charity tax credits	\$0.00	0.00%	0	NA
h. Other activities, Specify	\$50,000.00	0.00%	10,000	Funding for CAA to pay for fraud investigation, to be paid back after insurance reimbursement.
Totals	\$400,000.00	0.00%	\$180,913	

E.8. What types of organizations, if any, did the State work with (by grant or contract using remainder/discretionary funds) to carry out some or all of the activities in table E.7. (above)

CSBG Eligible Entities (if checked, include the expected number of CSBG Eligible Entities to received funds)
(if checked, include the expected number of CSBG Eligible Entities to received funds)
1
✓ Other community-based organizations
State Community Action Association
Regional CSBG technical assistance provider
National technical assistance provider
Individual consultant
Tribes and Tribal Organizations
Other
If Other Checked

E.9. Total Obligations:

None (the State will carry out activities directly)

e.7. Total Obligations.				
Category	Actual Obligations			
Obligations to Eligible Entities (from State CSBG 90% Formula Funds)	\$11,493,445			
State Administrative Costs	\$353,482			
Remainder/Discretionary Funds	\$180,913			
Total Obligations in FY	\$12,027,840			

E.9a. Prior Year Carryover Of the total amount reported in the row above, the amount that represents carryover funding from the prior fiscal year.	\$2,121,383
E.9b. Carryover for this Fiscal Year Of the total CSBG amount to the State for this Fiscal Year, the amount that was unobligated and will carry forward to the next Fiscal Year.	\$0

Section F - State Training and Technical Assistance

Community Services Block Grant (CSBG)					
CSBG Annual Report Expiration Date: 02/28/2					
U.S. Department of Health and Human Services	OMB Clearance No: 0970-0492				

Community Services Block Grant (CSBG) **Annual Report - State Administration Module**

SECTION F Training, Technical Assistance, or Both

F.1. Describe how the State delivered CSBG-funded training and technical assistance to CSBG Eligible Entities by completing the table below.

Note: F.1 is associated	with State Accountability M	Ieasure 3Sc						
Training and Technical Assistance								
	Actual Dates							
Training	Торіс	Start Date			Conducted			
Training	Fiscal	10/17/ 2018	10/17/ 2018	Wipfli In-Depth Training on OMB's Uniform Guidance	• Yes • No			
Technical Assistance	Other	10/23/ 2018	10/23/ 2018	Team Building	⊙ Yes ○ No			
Training	Other	10/30/ 2018	10/30/ 2018	CCAP Training	⊙ Yes ○ No			
Training	Other	11/07/ 2018	11/07/ 2018	There is an Art to Major Gifts	⊙ Yes			
Technical Assistance	Other	11/09/ 2018	11/09/ 2018	Team Building	⊙ Yes C No			
Training	Fiscal	11/14/ 2018	11/14/ 2018	Wage Study Technical Training	⊙ Yes C No			
Training	Communication	11/28/ 2018	11/28/ 2018	Motivational Interviewing	⊙ Yes ○ No			
Training	Communication	11/30/ 2018	11/30/ 2018	Motivational Interviewing	O Yes O No			
Training	Reporting	12/14/ 2017	12/14/ 2017	State and local poverty data				
Training	Reporting	12/17/ 2018	12/17/ 2018	State and local poverty data				
Training	Reporting	12/18/ 2018	12/18/ 2018	State and local poverty data	Yes O No			
Training	Fiscal	01/25/ 2019	01/25/ 2019	Introduction to Procurement	Yes O No			
Training	Communication	02/08/ 2019	02/08/ 2019	Working with Difficult Clients	Yes O No			
Technical Assistance	Other	02/28/ 2019	02/28/ 2019	Team Building	• Yes • No			
Training	Communication	03/08/ 2019	03/08/ 2019	Customer Service and Communication Skills	O Yes O No			
Training	Communication	03/11/ 2019	03/11/ 2019	Motivational Interviewing	• Yes • No			
Technical Assistance	Other	03/28/ 2019	03/28/ 2019	Team Building	Yes C No			
Training	Communication	04/23/ 2019	04/23/ 2019	Difficult Conversations	⊙ Yes ○ No			
		05/29/	05/29/	Influence and Negotiation	⊙ Yes ○			

Training	Communication	2019	2029		No	
Training	Other	06/04/ 2019	06/04/ 2019	Managing to Change the World	⊙ Yes ○ No	
Training	Other	06/18/ 2019	06/18/ 2019	Implicit Bias	€ Yes C No	
Technical Assistance	Fiscal	06/25/ 2019	06/25/ 2019	Roundtable for Fiscal staff	⊙ Yes ○ No	
Training	Reporting	08/20/ 2019	08/20/ 2019	CSBG Annual Report Training by NASCSP	⊙ Yes ○ No	
Training	Other	09/04/ 2019	09/04/ 2019	Simplex	⊙ Yes ○ No	
Technical Assistance	Fiscal	09/11/ 2019	09/11/ 2019	Roundtable for fiscal staff	⊙ Yes ○ No	
(Check all that apply.) CSBG Eligible Entities (if checked, provide the expected number of CSBG Eligible Entities to receive funds) If checked, provide the expected number of CSBG eligible entities to receive funds						
Other community-based organizations						
	y Action Association					
	technical assistance provider					
National technical assistance provider						
✓ Individual consultant(s)						
Tribes and Tribal Organizations						
Other						

Section G - State Linkages and Communication

U.S. Department of Health and Human Services	OMB Clearance No: 0970-0492				
CSBG Annual Report	Expiration Date: 02/28/2023				
Community Services Block Gra	ant (CSBG)				
Annual Report - State Administra	ation Module				
SECTION G					
State Linkages and Commu	nication				
Note: This section describes activities that the State supported with CSBG remainder/discretion CSBG Act.	onary funds, described under Section $675C(b)(1)$ of the				
Note: This item is associated with State Accountability Measure 7Sa.					
G.1. State Linkages and Coordination at the State Level: Please review and confirm all a the CSBG State Plan.	reas for linkage and coordination that were outlined in				
State Low Income Home Energy Assistance Program (LIHEAP) office					
State Weatherization office					
State Temporary Assistance for Needy Families (TANF) office					
State Head Start office					
State public health office					
State education department					
State Workforce Innovation and Opportunity Act (WIOA) agency					
State budget office					
Supplemental Nutrition Assistance Program (SNAP)					
State child welfare office					
State housing office					
Other					
If Other Describe					
G.1a. Describe the linkages and coordination at the State level that the State created or r	naintained				
to ensure increased access to CSBG services by communities and people with low-incom- and communities under the CSBG State Plan and avoid duplication of services (as requi-	 				
assurance under Section 676(b)(5)) and identified in the CSBG State Plan. Describe or at	- 				
additional information as needed and provide a narrative describing activities, including	an				
explanation of any changes from the original CSBG State Plan. IHCDA CSBG staff continued to work closely with IHCDA LIHEAP and Weatherization staf	f, G.1a. Attachments				
coordinating messaging and requirements when possible. CSBG staff also worked with the Inc	.				
and ESG staff at IHCDA to keep Community Action Agencies connected to work with homel populations without duplicating services, and to support the 2019 Point-in-Time Count. New to	.				
CSBG staff opened discussions with IHCDA HCV staff, to discuss CAAs that manage vouche	ers and the				
challenges both programs see in monitoring. Finally, IHCDA continued to partner with the Inc Community Action state association to provide T&TA and other resources to CAAs.	diana				
G.2. State Linkages and Coordination at the Local Level:					
Describe the linkages and coordination at the local level that the State created or mainta	ined with				
governmental and other social services, especially antipoverty programs, to assure the ef delivery of and coordination of CSBG services to people with low-income and communit	.				
avoid duplication of services (as required by assurances under Sections 676(b)(5) and (b)	.				
Review and update the narrative describing actual activities, including an explanation of	f any G.2. Attachments				
changes from the original CSBG State Plan. Attach additional information as needed. In 2019, IHCDA continued to share news about local anti-poverty efforts and programs that C	AAs AAs				
should take advantage of or be a part of in their communities. An example of this is the work	of the				
Indiana Continuum of Care; IHCDA CSBG staff made sure that CAAs were made aware of CoC efforts across the state to support the homeless efforts, to help avoid duplication of efforts and to promote					
possible partnerships.	note				
G.3. CSBG Eligible Entity Linkages and Coordination					
G.3a. State Assurance of CSBG Eligible Entity Linkages and Coordination:	G.3a. Attachments				

Describe how the State assured that the CSBG Eligible Entities coordinated and established linkages to assure the effective delivery of and coordination of CSBG services to people with low-income and communities and avoid duplication of services (as required by the assurance under Section 676(b)(5)). Attach additional information as needed.

IHCDA continued to track the linkages that Eligible Entities made or maintained, as well as their coordination of services to avoid duplication within their Community Action Plans. Within their plans, Eligible Entities had to identify the funding sources they use, the programs their manage, and the types of partnerships and referrals they use to better ensure their clients receive the assistance they need. In 2018 we are going to evaluate our Family Development Program to focus on self-sufficiency.

G.3b State Assurance of Eligible Entity Linkages to Fill Service Gaps:

Describe how the CSBG Eligible Entities developed linkages to fill identified gaps in the services, through the provision of information, referrals, case management, and follow-up consultations, according to the assurance under Section 676(b)(3)(B) of the CSBG Act.

Indiana Community Action Programs have continued to develop and maintain strong linkages to identify and fill service gaps. Some do so by reaching out to new partners, to ensure the other organizations clients have access to the CAAs resources. Job Sources Director of Community Programs met with new leadership of Madison Count Criminal Justice Center to review services offered and to identify needs and gaps for those residents with a criminal history that could eliminate them from utilizing local assistance. Many CAAs frequently survey their clientele to ensure their needs are being met, and bring in community partners to meet those needs when the CAA cannot. Ohio Valley Opportunities identified Mental Health services for children as a service gap, so they signed an MOU with LifeSpring Mental Health Services for a Licensed Clinical Social Worker to provide 100 hours each Head Start PY, to consult, train and support OVO staff on individualized Behavior Management Plans. Finally, some CAAs develop new resources to ensure LI individuals have full access to as many different community partners and programs as possible. REAL Services developed a call center called the Adult and Disability Resource Center. When a person calls into the center, the staff at REAL Services ask the client if they would like to be screened for other services, which include food stamps, Social Security Insurance, Energy Assistance Program, Medicaid.

G.4. Workforce Innovation and Opportunity Act (WIOA) Employment and Training Combined Plan Activities (if applicable): If the State included CSBG employment and training activities as part of a WIOA Combined State Plan, as allowed under the Workforce Innovation and Opportunity Act , provide a brief narrative describing the status of WIOA coordination activities, including web links if available to any publicly accessible combined plans and reports. $N\Delta$

G.5. Coordination among CSBG Eligible Entities and State Community Action Association:

Describe State activities that took place to support coordination among the CSBG Eligible Entities and the State Community Action Association.

All of the CAAs in the State of Indiana choose to be members of the Indiana Community Action Association (IN-CAA). IN-CAA received 2019 CSBG discretionary funding from IHCDA to provide technical assistance, training, and resources to help CAAs increase network capacity. Those resources must be made available to all CAAs that receive CSBG funds from IHCDA, even if they choose not to be an IN-CAA member.

G.6. Feedback to CSBG Eligible Entities and State Community Action Association:

Describe how the State provided feedback to local entities and the State Community Action Association regarding its performance on State Accountability Measures.

Feedback from the ACSI was shared with the Executive Directors of CAAs via email and then discussed at an INCAA Board Meeting.

Note: This information is associated with State Accountability Measure 5S(iii). The measure indicates feedback should be provided within 60 calendar days of the State getting feedback from OCS.

Section H - Monitoring, Corrective Action, and Fiscal Controls

U.S. Department of Healt	h and Human Services				OMI	3 Clearance No: 0970-0492
CSBG Annual Report			E	xpiration Date: 02/28/2023		
	Commur Annual Re	•			•	
		S	ECTION	Н		
	Monitoring,	Correctiv	ve Actioi	n, and Fi	scal controls	
Monitoring of CSBG Elig	gible Entities (Section 678B	(a) of the CSI	BG Act)			
designated entities; follow	v-up reviews - including re f a monitoring visit was pla	turn visits to o	entities that fa	iled to meet S	ling: full on-site reviews; or State goals, standards, and sed, provide a brief explana	requirements; and other
Instructional Note: This i	nformation is associated w	ith State Acco	ountability M	easure 4Sa(i).		
			Actual Site	e Visit Date	Brief Description of Purpose	
CSBG Eligible Entity	Review Type	Planned Site Visit Date	Start Date	End Date	Note: If a monitoring visit was a part of the original state monitoring plan, the State may note that this was a routine scheduled monitoring visit. If the visit was not a part of the original monitoring plan, the State will provide a brief explanation for the purpose of the Visit (e.g. a follow-up regarding a special issue). This section should not be used to outline findings, but should simply note the purpose of the monitoring (FFY) (e.g. follow-up regarding corrective actions).	Conducted
Area IV Agency on Aging and Community Programs, Inc.	Full onsite	FY1 Q2	04/09/2019	04/11/2019	Routine onsite CAR Monitoring review	⊙ Yes C No
Area Five Agency on Aging and Community Services, Inc.	No review	FY1 Q4			NA	○ Yes
Community Action of Greater Indianapolis, Inc.	No review	FY1 Q4			NA	C Yes O No
Community Action of Northeast Indiana, Inc.	No review	FY1 Q4			NA	O Yes O No
Community Action Program of Evansville and Vanderburgh County, Inc.	Full onsite	FY1 Q2	07/30/2019	08/01/2019	Routine onsite CAR Monitoring review	€ Yes C No
Community Action of Southern Indiana, Inc.	No review	FY1 Q4			NA	O Yes O No
Community and Family		FY1 Q4			NA	C Yes O No

	1	11	11		1	•	
Services, Inc.	No review						
Community Action Program, Inc. of Western Indiana	No review	FY1 Q4			NA	C Yes O No	
Human Services, Inc.	No review	FY1 Q4			NA	C Yes O No	
Hoosier Uplands Economic Development Corp.	Full onsite	FY1 Q3	04/30/2019	05/02/2019	Routine onsite CAR Monitoring review	• Yes O No	
Interlocal Community Action Program, Inc.	Full onsite	FY1 Q1	11/13/2018	11/15/2018	Routine onsite CAR Monitoring review	⊙ Yes C No	
Job Source - Central Indiana Community Action Program	Full onsite	FY1 Q1	10/10/2018	10/12/2018	Routine onsite CAR Monitoring review	• Yes O No	
Lincoln Hills Development Corporation	No review	FY1 Q3			NA	C Yes O No	
North Central Community Action Agencies, Inc.		FY1 Q4	05/21/2019	05/23/2019	Routine onsite CAR Monitoring review	€ Yes € No	
Northwest Indiana Community Action Corp.	Full onsite	FY1 Q4	07/09/2019	07/11/2019	Routine onsite CAR Monitoring review	€ Yes C No	
Ohio Valley Opportunities Inc.	Full onsite	FY1 Q4	09/10/2019	09/12/2019	Routine onsite CAR Monitoring review	€ Yes C No	
PACE Community Action Agency, Inc.	No review	FY1 Q4			NA	CYes €No	
REAL Services, Inc.	No review	FY1 Q4			NA	C Yes ⊙ No	
South Central Community Action Program, Inc.	No review	FY1 Q4			NA	C Yes O No	
Southeastern Indiana Economic Opportunity Corp.	No review	FY1 Q4			NA	C Yes O No	
Dubois-Pike-Warrick Economic Opportunity Committee	Full onsite	FY1 Q1	10/23/2018	10/25/2018	Routine onsite CAR Monitoring review	⊙ Yes C No	
Western Indiana Community Action Agency, Inc.	Full onsite	FY1 Q4	06/04/2019	06/06/2019	Routine onsite CAR Monitoring review	⊙ Yes C No	
H.2. Monitoring Policies: Were any modifications not appear to the Policies of	nade to the State's monitor	ring policies a	nd procedure	s during the r	eporting period?		
-	If changes were made to State monitoring policies and procedures, attach and/or provide a hyperlink to the modified documents. H.2. Monitoring Policies Attachments						
H.3. Initial Monitoring Reports: Were all State monitoring reports conducted in a manner consistent with State monitoring policies and procedures and disseminated to CSBG Eligible Entities within 60 calendar days? • Yes							
If no, provide the actual number of days for initial distribution of all monitoring reports and provide an explanation for the circumstances that resulted in delayed reports.							
Note: This item is associated with State Accountability Measure 4Sa(ii).							
Corrective Action, Termination and Reduction of Funding and Assurance Requirements (Section 678C of the Act)							
H.4. Quality Improvement Plans (QIPs): Did all CSBG Eligible Entities on Quality Improvement Plans resolve identified deficiencies within the schedule agreed upon by the State and eligible entity? O Yes No O N/A							
If no, provide an explanation for the circumstances Both CFS and CASI continue to work through issues involving fraud and other administrative deficiencies from their FY 2018 QIPs. IHCDA has and will continue to work with both on resolving their individual deficiencies.							
Note: The QIP information is associated with State Accountability Measures 4Sc.							
H.5. Reporting of QIPs:							

Did the State report all CSBG Eligible Entities with serious deficiencies from a monitoring review to the Office of Community Services within 30 calendar days of the State approving a QIP?						
Note: This item is associated with State Accountability Measure 4Sa(iii)).						
Fiscal Controls and Audits						
H.6. Single Audit Review: In the table below, provide the dates of any CSBG Eligible Entity Single Audits in the Federal Audit Clearinghouse that were received and reviewed during the Federal Fiscal Year as required by the CSBG regulations applicable to 45 CFR 75.521. If the audit contained findings requiring a management decision by the State, provide the date the decision was issued.						
Employer Identification Number (EIN) of Agency	Date Audit was Accepted by Federal Audit ClearingHouse	State Management Decision Required?	State Management Decision Issued within 6 Months	Date Management Decision Issued (if applicable)		
351329223	08/24/2019	No				
237444508	06/17/2019	No				
356059208	07/09/2018	No				
356048441	09/30/2019	No				
351111819	05/30/2019	No				
020591170	12/06/2018	No				
356062298	10/01/2018	No				
351176665	09/05/2019	No				
351121163	08/08/2019	No				
351115492	08/20/2019	No				
351127422	08/21/2019	No				
351116629	09/12/2019	No				
351112746	08/19/2019	No				
351148191	08/26/2019	No				
351112290	08/06/2019	No				
351125641	07/02/2019	No				
351157606	01/16/2019	No				
356050163	07/02/2019	No				
351118476	09/20/2019	No				
351120537	08/14/2019	No				
351115813	09/24/2019	No				

H.7. Single Audit Management Decisions:

Briefly describe any management decisions issued according to State procedures of CSBG Eligible Entity single audit. Provide the audit finding reference number from the Federal Audit Clearinghouse and describe any required actions and timelines for correction.

NA no management decision letters in 2019.

Note: This information is associated with State Accountability Measure 4Sd

Section I - Results Oriented Management and Accountability (ROMA) System

U.S. Department of Health and Human Services	OMB Clearance No: 0970-0492				
CSBG Annual Report	Expiration Date: 02/28/2023				
Community Services Block Grant (CSBG)					
Annual Report - State Administration	on Module				
SECTION I					
Results Oriented Management and Accounta	bility (ROMA) System				
I.1. ROMA Participation:					
In which performance measurement system did the State and CSBG Eligible Entities partici Act and the assurance under Section 676(b)(12) of the CSBG Act?	pate, as required by Section 678E(a) of the CSBG				
The Results Oriented Management and Accountability (ROMA) System					
Another performance management system that meets the requirements of Section 6781	E(h) of the CSRG Act				
An alternative system for measuring performance and results	and the Cobe Acc				
I.1a. If ROMA was selected in item I.1, provide an update on any changes in procedures and	data				
collection systems that were initiated or completed in the reporting period.					
There were no updates to monitoring procedures in FY19. In November 2019, IHCDA collected 2 Community Action Plans, which had been updated to collect information that matches information					
collected in the annual report; specifically, the CAP required agencies to set targets that they woul report outcomes for in Modules 3 and 4 of the 2020 Annual Report. The CAP was also updated to	.				
more questions that encourage agencies to reflect on their accomplishments in the previous year to					
next year.					
I.1b. If ROMA was not selected in item I.1., describe the system the State used for performa in procedures and data collection systems that were initiated or completed in the reporting p					
I.2. State ROMA Support: How did the State support the CSBG Eligible Entities in using the ROMA system or alterna	tive				
performance measurement system in promoting continuous improvement? For example, des	scribe				
any data systems improvements, support for community needs assessment, support for strat planning, data analysis etc.	I.2. State ROMA Support: Attachments				
Eligible Entities are required to assess community needs and plan for future programming as a par community action plan, while the annual report provides them with the opportunity to identify and					
evaluate results after program implementation. IHCDA staff review and provide feedback on both					
to assist agencies continuously improve. Further support is provided through training opportunitie 2019, IHCDA supported training sessions on SWOT Analyses, Data Collection and Analysis.	s; in				
L3. State Review of Eligible Entity Data:	-				
Describe the procedures and activities the state used to review the ROMA data (i.e. all data elements of the ROMA cycle) from CSBG Eligible Entities for completion, accuracy, and rel	.				
(e.g. methodology used for validating the data submitted annually by the local agencies).	I.3. State Review of Eligible Entity Data:				
In early 2019, IHCDA staff collected and reviewed 2018 Annual Report data from CAAs; each m was inspected for any obvious or common errors, and CAAs were encouraged to address those an	Attachments				
any questionable data. In November 2019, 2020 Community Action Plans were collected, with tar	gets set				
for the upcoming program year; those were all reviewed to ensure targets made sense given each of past performance. During onsite monitoring visits, the CSBG Monitor reviews each agencys process.					
capturing program data, and any deficiencies become actionable items in the follow-up monitoring					
I.4. State Feedback on Data Collection, Analysis and Reporting:	S Elizible Entity recording the entity's performance				
State Accountability Measure 5S(ii) requires states to submit written feedback to each CSBC in meeting ROMA goals, as measured through National Performance Indicator (NPI) data,					
Annual Report. Has the State provided each CSBG Eligible Entity written, timely (at a minimum within 60 days of the submission) feedback					
regarding the entitys performance in meeting ROMA goals as measured through national performance in meeting ROMA goals as measured through national performance in meeting ROMA goals as measured through national performance in meeting ROMA goals as measured through national performance in meeting ROMA goals as measured through national performance in meeting ROMA goals as measured through national performance in meeting ROMA goals as measured through national performance in meeting ROMA goals as measured through national performance in meeting ROMA goals as measured through national performance in meeting ROMA goals as measured through national performance in meeting ROMA goals as measured through national performance in meeting ROMA goals as measured through national performance in meeting ROMA goals as measured through national performance in meeting ROMA goals as measured through national performance in meeting ROMA goals as measured through national performance in meeting ROMA goals are performance in meeting ROMA goals as measured through national performance in meeting ROMA goals are performance in meeting ROMA	noi mance data:				
If no, describe the plan to assure timely notification of the CSBG Eligible Entities within 60 calendar days of submitting the State's CSBG					
Annual Report.					
If yes, Please describe, Note: This information is associated with State Accountability Measu	re 5S(ii)Agencies are notified of the acceptance or				
denial of their ROMA performance measurements through the Community Action Plan and Annu agencies are asked to make applicable revisions.	al Report submissions. If performance is insufficient the				
L5. State and Eligible Entity Continuous Improvement. Provide 2-3 examples of changes ma	de by				
CSBG Eligible Entities to improve service delivery and enhance impact for individuals, family	- 				
communities with low-incomes based on their in-depth analysis of performance data.	clinia				

was too low to sustain, they converted the space into an additional Head Start classroom. The renovation provided their agency with enough space to provide full-day preschool services for all 193 children in their agency. This marked the first time in TRI-CAPs history where they did not have to double-up classroom space for any of their clients. In recent years, Lincoln Hill Development Corporations (LHDC) Head Start program has faced enrollment challenges due to increasing competition from local pre-kindergarten programs. After a thorough review of enrollment and population data and input from Head Start parents and staff, LHDC adjusted its school year to more closely match public school calendars in the counties where LHDC provides Head Start services (Crawford, Harrison, Perry, and Spencer). The agency also secured funding to offer full-day Head Start services for a higher percentage of students. Happily, the program was fully enrolled only one month after classes began for the 2019-2020 school year. Area IV Agency made the decision to restructure its Transportation Program after receiving feedback from the state, and local needs assessments wherein transportation was indicated to be amongst the top priorities for members of our communities. As a result, Area IV Agency worked to rebuild the Transportation Program, starting with rural Tippecanoe County, and moving from volunteer drivers to paid drivers. This change is expected to better meet the community needs by increasing access to medical care, food and community